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University of South Carolina
BOARD OF TRUSTEES

Health Affairs Committee

March 28, 2014

The Health Affairs Committee of the University of South Carolina met at 12:38 p.m. on Friday, March 28, 2014, in the 1600 Hampton Street Board Room.

Members present were: Dr. C. Dorn Smith III, Chairman; Mr. J. Egerton Burroughs; Mr. A. C. "Bubba" Fennell III; Dr. C. Edward Floyd; Mr. Hugh Mobley; Mr. Charles H. Williams; Mr. Eugene P. Warr, Jr., Board Chairman; and Mr. John C. von Lehe, Jr., Board Vice Chairman; with Mr. Miles Loadholt and Mr. Mack I. Whittle, Jr. joining by phone.

Other Board members present were: Mr. Chuck Allen; Mr. Thomas C. Cofield; Mr. Toney J. Lister; and Mr. Thad H. Westbrook.

Also present was: Lindsay Richardson, Student Representative.

Others present were: President Harris Pastides; Secretary Amy E. Stone; Chief Operating Officer Edward L. Walton; Provost Michael D. Amiridis; General Counsel Walter "Terry" H. Parham; Chief Financial Officer Leslie Brunelli; Vice Provost and Vice President for Student Affairs Dennis A. Pruitt; Palmetto College Chancellor Susan Elkins; Chief Communications Officer Wes Hickman; Chief of Staff, President's Office, J. Cantey Heath, Jr.; College of Nursing Dean Jeannette Andrews; School of Medicine Columbia Interim Dean Caughman Taylor; Associate Dean for Academics, College of Nursing, Kathleen Lasala; Associate Dean for Undergraduate Programs, College of Nursing, Kimberly Glenn; Executive Project Manager, Palmetto Health/USC School of Medicine Clinical Integration, John H. Lumpkin; Executive Director of Internal Audit Pam Doran; Executive Director for the Office of Economic Engagement William D. "Bill" Kirkland; Director of Governmental and Community Relations and Legislative Liaison Shirley D. Mills; University Controller Jennifer Muir; University Technology Services Production Manager Matt Warthen; and Board staff members Debra Allen and Ina Wilson.

Chairman Smith called the meeting to order, welcomed those present, and asked everyone to introduce themselves. He stated that the agenda had been posted and the press notified as required by the

Freedom of Information Act; the agenda had been circulated; and a quorum was present to conduct business. Mr. Hickman stated that there were no members of the media in attendance.

I. Report from College of Nursing

Chairman Smith called on Provost Amiridis to introduce Dean Jeanette Andrews. Dean Andrews presented an update on the College of Nursing, sharing that the college's focus was the pursuit of excellence in the areas of research, practice, education, partnerships and promoting a healthy climate. She reported that the college's research portfolio was growing and it had two research centers – Cancer Survivorship Center and the Healthcare Process and Redesign Center – and operated the Children and Family Health Center, which is a nurse practitioner managed primary health clinic that sees about 3,000 patients a year.

The college received its best ranking in about seven years from the National Institutes of Health, with a goal to be ranked in the top 30. Dean Andrews also noted that scholarship among the faculty had increased by 65 percent from last year, which was another step in the right direction. She said that the college's graduate programs were ranked among the top 3 percent in the country in the 2014 rankings by *U.S. News and World Report*, noting that graduate enrollment is growing and the program is producing highly employable students. Dean Andrews added that the Nurse Practitioner National Certification Pass Rate among graduating students was at 94-100 percent.

Dean Andrews reported that currently the most in demand degree was the Bachelor of Science in Nursing. She explained that the college was organized in two divisions. The University admits students into the lower division, while enrollment in the upper division requires a second application directly to the College of Nursing. Approximately 200 juniors are admitted into the very competitive upper division each year. In Fall 2013, there were 316 applications to the program and 200, or 64 percent, were admitted. About 6 percent of upper division students were transfer students. Transfer students must have some coursework at USC and meet all program requirements to be part of the upper division applicant pool. Dean Andrews explained that although the National Council Licensure Examination for Registered Nurses (NCLEX-RN) passing rates had dipped a few years ago, in 2013 USC's average was up to 94 percent, well above the state and national averages. She added that the best predictor for success on the NCLEX-RN Board Exam was a student's lower division science GPA. Some of the challenges facing the college are: clinical site capacity (critical), full-time faculty shortages (six vacant positions), and funding.

Board members raised some concerns stating they heard many complaints regarding the upper division admissions process. The perception is that the process is unfair and can be manipulated by the

difficulty of classes taken in the lower division. Complaints also have been made that students find themselves caught off-guard after two years, without a plan for continuing their education, when they are not admitted to the upper division. The feasibility of a ranking system that showed students their class rank during their time in the lower division was raised.

Dean Andrews and Kimberly Glenn, assistant dean for Undergraduate Admissions provided the following responses and clarifications to the committee. Going forward, admission into the upper division will be based on the core curriculum only (electives will not be a factor). In addition, a science GPA of 3.0 must be maintained by the student. Students already are counseled and advised on the competitive nature of admittance to the upper division and what alternate options of study are available. A brochure featuring eight alternate career paths is being distributed to students. In addition, students now receive earlier notification (prior to the fourth semester) of acceptance into the upper division. Currently there is no ranking system available to provide students with real-time information on their class rank; however, discussion about the feasibility of implementing such a system was in process.

Chairman Smith stated that this report was received as information.

II. Report from USC School of Medicine Greenville Joint Board Liaison Committee (JBLC)

Secretary Stone presented a report from the Joint Board Liaison Committee's February 4, 2014, meeting on behalf of Committee Chairman Mack I Whittle, Jr. She reported that USC School of Medicine (USCOM) Greenville Dean Jerry R. Youkey provided the JBLC an update on the current interview process for the class of 2018. There were 2,747 applications received for the incoming class of 75. About 500 of these are South Carolina residents and 364 interviews have been scheduled. In the past, one and a half times the offers for the class size were given, but this year only 90 initial offers will be made due to increased interest of students to matriculate at USCSOM Greenville.

Derek Payne, chief financial officer for the Greenville Health System, reported to the JBLC on the second quarter financials. He informed the JBLC that the areas of expenses, supplies, as well as faculty salaries and benefits were currently favorable. He said that recruitment of faculty was continuing and a staffing plan was recently completed.

Dean Youkey also reported to the JBLC on the recent Clinical Learning Environment Review (CLER) site visit by the Accreditation Council for Graduate Medical Education (ACGME). Three main areas were evaluated: resident knowledge of patient safety and quality; the medical school's preparation of students for residency; and the learning environment. Dean Youkey informed the JBLC that things were

on track for the upcoming Liaison Committee on Medical Education (LCME) site visit scheduled for July 13-16, 2014.

President Pastides discussed with the JBLC the training of third-year medical students from Columbia, which will be in Florence beginning Fall 2014, and emphasized that he would like to continue to have the expertise of Dean Youkey and the Greenville Health System to assist with this effort. The need to build and maintain strong alliances with clinical partners in this climate of increasingly fewer but larger healthcare systems was also discussed.

Chairman Smith said that this report was received as information.

Chairman Smith then said there were proposed contractual matters appropriate for Executive Session. Mr. Fennell moved to enter Executive Session. Mr. Williams seconded the motion. The vote was taken and the motion carried.

The following persons were invited to remain: President Pastides, Secretary Stone, Provost Amiridis, Mr. Parham, Mr. Walton, Ms. Brunelli, Mr. Perkins, Dr. Taylor, Mr. Lumpkin, Mr. Hickman, Mr. Heath, and Ms. Mills.

Executive Session

Return to Open Session

Since there were no other matters to come before the committee, Chairman Smith declared the meeting adjourned at 3:10 p.m.

Respectfully submitted,



Amy E. Stone
Secretary