

**MORRIS J. BLACHMAN, PhD.**

**EDUCATION:**

- 1976 Ph.D. Political Science, New York University
- 1968 M.A. International Studies, University of South Carolina
- 1961 B.A. Political Science, Brandeis University

**TEACHING AND PROFESSIONAL EXPERIENCE:**

- 1996- Assistant Dean for Continuing Medical Education and Faculty Development, University of South Carolina School of Medicine
- 1996- Clinical Professor, Department of Neuropsychiatry and Behavioral Science, University of South Carolina School of Medicine
- 1996-98 Adjunct Professor, Department of Government and International Studies, University of South Carolina
- 1979-96 Associate Professor, Department of Government and International Studies, University of South Carolina
- 1985-95 Associate Director, Institute of International Studies, 1981-82 University of South Carolina
- 1984-90 Chairman, Coordinating Council for the Western Hemisphere, James F. Byrnes International Center, University of South Carolina
- 1988-91 Chairman, Institutional Effectiveness Committee, University of South Carolina (SACs reaccreditation self-study)
- 1990- Member, Task Force on the Relationship Between Scholarship and Policy, Southeastern Conference on Latin American Studies (SECOLAS)
- 1990-92 Member, Advisory Board, American DIALOGUE
- 1989-93 Member, Advisory Board, Hemisphere Initiatives
- 1988- Member, Editorial Board, Journal of Third World Studies
- 1985-88 Associate Director for Regions, International Studies Association
- 1980-83
- 1973- Faculty Associate, Institute of International Studies, University of South Carolina

- 1987-88 Adjunct Faculty Member, Vermont College of Norwich University
- 1982-98 Senior Research Associate, Bildner Center for Western Hemisphere Studies, Graduate School, City University of New York
- 1976-88 Member of the Consejo Academico del CEDES (Centro de Estudios de Estado y Sociedad), Buenos Aires, Argentina
- 1980- Management and Professional Development Consultant and Facilitator- strategic management and planning; coalition development; diversity and cultural competency programs; identification, assessment and resolution of operational, policy and personnel problems; mediation and conflict resolution; evaluation; board of directors development; competing effectively in the marketplace; designer and conductor of workshops and training programs in analytic skills, management and leadership development; and executive coaching.
- 1984 Acting Coordinator for Executive Development, Foreign Service Institute
- 1982-84 Academic Advisor, Foreign Service Institute, Washington, D.C. (On leave from the University of South Carolina)
- 1976-79 Assistant Professor, Department of Government and International Studies, University of South Carolina
- 1975-78 Director of Graduate Studies, International Studies and Comparative Politics, University of South Carolina
- 1973-76 Instructor, Department of Government and International Studies, University of South Carolina
- 1972-73 Assistant Director, Ibero-American Language and Area Center, New York University
- 1972-73 Instructor, Department of Politics, New York University
- 1972 Teaching Fellow (Spring Semester), Department of Politics, New York University
- 1970-72 Visiting Professor of Political Science, Instituto Universitario de Pesquisas do Rio de Janeiro, Brazil
- 1966-67 Graduate Teaching Assistant, Department of Government and International Studies, University of South Carolina
- 1961-62 History Teacher, Woodrow Wilson High School, Portsmouth, Virginia

## OTHER PROFESSIONAL AND ADMINISTRATIVE EXPERIENCE:

### Current Committee Participation

- Member, USCSOM-PRMH CME ORG Steering Committee
- Member, Executive Committee, USCSOM
- Chair, Faculty Research and Teaching Award Committee
- Member, Graduate Medical Education Committee
- Member, GME Strategic Oversight Committee
- Member, Strategic Planning Committee, USCSOM
- Member, USCSOM Joint Strategic Planning Committee
- Member, USC Solomon-Tenenbaum Lecture Committee
- Incoming Chair, Medical School Provider section, ACME.

### Previous Committee Participation

- Chair, LCME Self Study Committee on CME.
- Member, Curriculum Committee
- Member, Complementary Medicine Initiative
- Member, Faculty Development Committee
- Member, Palmetto Richland Memorial Hospital Clinic Quality Management Steering Committee

### Administrative Activities

- Provide Strategic Management, Planning and Consulting Support as Requested for USCSOM and Palmetto Health
  - USCSOM
  - USCSOM and Palmetto Health Joint Strategic Planning
  - Ambulatory Practice Management & EMR System Selection, USCSOM, USC and Palmetto Health
  - Department of Family and Preventive Medicine
  - Department of Internal Medicine
  - Department of Ophthalmology
  - Department of Obstetrics & Gynecology
  - Department of Orthopedics
  - Geriatric Services
  - Human Resources
  - South Carolina Cancer Center
  - Emergency Medicine
- Graduate Medical Education
  - Assisted preparation of ACGME Institutional Review application.
  - Participated in ACGME Institutional Review.
- Consultative support for the S. C. Faculty Development Initiative Grant.

## **PUBLICATIONS:**

### **Books and Monographs:**

Drug War Politics: The Price of Denial, co-authored with Eva Bertram, Kenneth Sharpe and Peter Andreas. (Berkeley: University of California Press, July, 1996).

Confronting Revolution: Security Through Diplomacy in Central America, co-edited and co-authored with Kenneth Sharpe and William LeoGrande. (New York: Pantheon Press, 1986).

Understanding Mexico: Historical Perspective and Future Potential, co-edited with Ronald G. Hellman and Cedric L. Suzman. (Atlanta: Southern Center for International Studies, 1985).

Terms of Conflict: Ideology in Inter-American Politics, co-edited with Ronald G. Hellman. (Philadelphia: ISHI Publications, 1977).

### **Articles:**

"Bridging Science and Practice in Violence Prevention: Addressing Ten Key Challenges," American Journal of Community Psychology. 2008, March 14. Co-Author.

"Bridging the gap between prevention research and practice: The Interactive Systems Framework for Dissemination and Implementation," American Journal of Community Psychology. 2008, February 27. Co-Author.

"The Concept of Quality in Clinical Medicine," Journal of the South Carolina Medical Association, Volume 100, Number 6, June 2004. Co-Author.

"Las Organizaciones Internacionales y La Seguridad Humana en America Latina," co-authored with Donald Puchala, in La Seguridad Internacional en America Latina y el Caribe: El Debate Contemporaneo, compiled by Olga Pellicer (Mexico City, Mexico: Secretaria de Relaciones Exteriores de Mexico), 1995.

"The Transitions to 'Electoral' and Democratic Politics in Central America: Assessing the Role of Political Parties," co-authored with Kenneth E. Sharpe, in Political Parties and Democracy in Central America, edited by Louis W. Goodman, William M. LeoGrande, and Johanna Mendelson Forman (Boulder: Westview Press), 1992.

"Dead-End Drug Wars," co-authored with Peter R. Andreas, Eva C. Bertram and Kenneth E. Sharpe, Foreign Policy, Winter 1991-92.

"Oscar Arnulfo Romero," The World Book Encyclopedia, 1991.

"Has the United States Perspective Changed," in Setting the North-South Agenda: United

States-Latin American Relations in the 1990s, Proceedings of the Conference Plenary Sessions, North- South Center, University of Miami, 1991.

Review, Repression and Resistance: The Struggles for Democracy in Central America by Edelberto Torres-Rivas, MESOAMERICA, # 22, December 1991.

"El Salvador: Politics and Prospects," Papers from the Fourth Latin American Studies Conference Spring 1989, The Citadel, Charleston, S.C., 1991.

"When Empires Meet: The 'Long Peace' in Long-Term Perspective," co-authored with Donald J. Puchala, in The Long Postwar Peace: Contending Explanations and Projections, edited by Charles W. Kegley, Jr. (New York:HarperCollins Publishers, 1990).

"Central America: Learning From the Legacy," co-authored with Kenneth E. Sharpe, Journal of Third World Studies, Spring, 1990.

"U.S. Interests in South America," in South America into the 1990s: Evolving International Relationships in a New Era, edited by G. Pope Atkins. Published in cooperation with the Center for Strategic and International Studies (Boulder, Colorado: Westview Press, 1990).

"The War on Drugs: American Democracy Under Assault," co-authored with Kenneth E. Sharpe, in World Policy Journal, Vol. 5, No. 1, Winter, 1989-90.

"Things Fall Apart: Trouble Ahead in El Salvador," co-authored with Kenneth E. Sharpe, in World Policy Journal, Vol. 6, No. 1, Winter, 1988-89.

"Memo: To the Candidate Re: Central America," in Tikkun, Vol. 3, No. 3, May/June, 1988. Also published in a revised version as "Undoing Reagan's Legacy," Hemisphere, Vol. 1, No. 1, Summer 1988.

"Central American Traps: Challenging the Reagan Agenda," co- authored with Kenneth E. Sharpe, in World Policy Journal, Vol. V, No. 1, Winter 1987-88.

"Dedemocratizing American Foreign Policy: Dismantling the Post- Vietnam Formula," co-authored with Kenneth Sharpe in the Third World Quarterly, Vol. 8, No. 4, October 1986.

"El Salvador: The Policy That Failed," co-authored with Kenneth Sharpe, in From Gunboats to Diplomacy: New U.S. Policies for Latin America, edited by Richard Newfarmer. (Baltimore: The Johns Hopkins University Press), 1984.

"The Salvadoran Elections," co-authored with Kenneth Sharpe in The Nation, May 1, 1982.

"Salvador's Vote," co-authored with Kenneth Sharpe in The Nation, April 3, 1982.

"Mexico and Multinational Corporations: An Exploration of State Action," co-authored with

Douglas Bennett and Kenneth Sharpe in Latin America and World Economy: A Changing International Order, edited by Joseph Grunwald. (Beverly Hills, California: Sage), 1978.

"Selective Omission and Theoretical Distortion in Studying the Political Activity of Women in Brazil," in Sex and Class in Latin America, edited by June Nash and Helen Icken Safa (New York: Praeger Publishers, 1976). Translated into Spanish and published as "Problemas encontrados en la investigacion de la actividad politica organizada de la mujer en Brasil," in Perspectivas Femininas en America Latina. (Mexico City: Sep. Setentas), 1976.

"Latin America," co-authored with Kalman H. Silvert in World Politics: An Introduction, edited by James Rosenau, Kenneth Thompson and Gavin Boyd. (Riverside, New Jersey: Free Press), 1976.

"Social Science and Public Health Policy: Some Issues in the Debate," Health Politics, Vol. 2 (Winter, 1974-75).

"Eve in an Adamocracy: Women and Politics in Brazil," Occasional Papers, Number 5, Ibero-American Language and Area Center, New York University, 1973. Translated into Spanish as "Eva en una Adamocracia: Las Mujeres y la Politica en Brasil," and published in the Boletin Documental sobre las mujeres, Vol. III, No. 2, 1973.

"Women and Politics: The Brazilian Mixture," Cadernos, No. 6, Universidade de Sao Paulo, 1973.

"How Students See It," in New Approaches to Student Financial Aid, edited by Allan M. Carter. (New York: College Entrance Examination Board), 1971.

"The Stupidity of Intelligence," in The Washington Monthly, September, 1969. Reprinted in Inside the System: A Washington Monthly Reader (New York: Praeger), 1970; and in Readings in American Foreign Policy: A Bureaucratic Perspective edited by Morton Halperin and Arnold Kanter (Boston: Little, Brown and Company), 1973.

"Obstacles to Graduate Education in Political Science," P.S. (Political Science), Fall, 1969, co-author.

"Individual Freedom: 'Beware,'" a contribution to a dialogue published in the Saturday Review, 1969.

SELECTIVE PROFESSIONAL ACTIVITIES:

2008 Co-Organizer and Presentation on “Setting the Stage: Strategic Management” to the CME Consensus Conference, sponsored by the Mayo Clinic, ACCME and SACME, Rochester, Minnesota, September.

Participant, CME World Congress, Vancouver, Canada, May.

Faculty, ACCME Accreditation Workshop, Chicago, April.

2007 “Bridging the Gap Between Prevention Research and Practice: The Interactive Systems Framework for Dissemination and Implementation,” Society for Community Research and Action, 11<sup>th</sup> Biennial Conference, June

Keynote Speaker for the Palmetto Heath Richland-volunteer Auxiliary Annual Board Retreat, May.

Presentation for panel, “What’s Your Board’s Climate? Lets Change the Atmosphere!” annual conference of the South Carolina Association of Non-Profit Organizations, April.

Panelist, hour-long ETV show on Urban Renewal, March

2006 Mentored Senior Physician in Family Medicine

“Managing Change: Navigating Through Uncharted Waters,” The Berry Company, Birmingham, June

Awarded, Duke Endowment Grant of \$144,000 to support Clinical Research Institute, USCSOM.

Participant, “Critical Skill Building for the New CME Paradigm,” Las Vegas, May

Co-designer and facilitator of the Palmetto Health Blueprint Process to develop a “Culture of Quality,” for the Palmetto Health System

Co-designer and co-facilitator of a day-long “Quality Safety Summit” between Palmetto Health and Novant Health Systems.

Facilitated retreat on incorporating residency competencies into curriculum design and evaluation for the Palmetto Health Graduate Medical Education Program.

Consultant and facilitator of the Midlands “Blueprint to Address Homelessness,” the ten year plan submitted by the city of Columbia, SC to the US Department of Housing and Urban Development.

Facilitated strategic planning for the newly formed “Friends of DJJ (Department of Juvenile Justice) Foundation.

- 2005 Presentation and panel participation on “America’s Role in Today’s Global Society” for the Inaugural Lecture Series, “Spectrum,” USC, March.

“Dissemination/Implementation Issues in Effective Child Maltreatment, co-author, to the CDC conference on Dissemination Planning for Violence Prevention, February 2005.

Day-long workshop on “Strategic Management” for the Non-Profit Leadership Institute at Francis Marion University, February.

Participant in two-day meeting on commercial support and scientific integrity in the design and conduct of CME hosted by Johns Hopkins University Medical School, February.

Designed and implemented the USCSOM’s new “Clinical Research Institute.”

- 2004 A Framework for Effective Prevention in Communities: Bridging Research to Practice Models and Community-Centered Models,” co-author, to the CDC conference on Dissemination Planning for Violence Prevention, October.

Panelist on “Issues in International Relations” for the ISA-South International Studies Association and the Institute of International Studies, USC, October.

Provided editorial support for special issue of the Journal of the South Carolina Medical Association on “Quality and Patient Safety in Medicine,” Volume 100, Number 6, June 2004.

Presentation on the Clinical Research Institute to the Annual meeting of the University Specialty Clinics, Columbia, November.

- 2003 Presentation on “Creating a Community Owned United Way,” first Community Assembly meeting sponsored by the newly reorganized United Way of the Midlands, Columbia, November.

Day Seminar on “Vision, Mission and Strategic Management,” The Non-Profit Leadership Institute at Frances Marion University, October.

Participant on panel on “Politics in the Middle East” with Tom Friedman, Foreign Correspondent for the New York Times, the Solomon-Tenenbaum Lectureship Series in

Jewish Studies, USC, September.

Member, Human Resources Committee and Chair of the Subcommittee on Recruitment, Retention and Performance, Management, Accountability and Performance Commission (MAP), South Carolina State Government, July-September.

Member, Health and Human Services Committee of the Management, Accountability and Performance Commission (MAP), South Carolina State Government, July-September.

Facilitated process for restructuring of the United Way of the Midlands from a traditional hierarchical organization to one organized around lines of service.

2002-2003

Refined, and played a lead faculty role in, the USCSOM's "Executive Leadership Institute. Columbia, October-May.

2002 Day Seminar on "Vision, Mission and Strategic Management," The Non-Profit Leadership Institute at Frances Marion University, October.

Designed, and played a lead faculty role in, the USCSOM "Executive Leadership Institute. Columbia, February – September.

"Strategic Management," South Carolina Public Management Course, State Budget and Control Board, Columbia, September

Lecture and Discussion on "Violence and drugs in Colombia," for the Hilton Head foreign Affairs Seminar, April.

Led Workshop on "Leadership Challenges in the 21<sup>st</sup> Century for the Business and Non-profit Community," sponsored by the Colleton County Chamber of commerce and Service Net, Walterboro, SC, March.

Led Workshop on "Leadership Challenges in the 21<sup>st</sup> Century for Social Service Agencies," sponsored by the Colleton County Chamber of commerce and Service Net, Walterboro, SC, March.

Day Seminar on "Latin America: A Regional Perspective," Advanced International Leadership Development Program, Verizon, Columbia, February.

Presentation on Medical Errors and Patient Safety to the Residency Core Curriculum, Palmetto Health Richland, February.

2001 Day Seminar on "Latin America: A Regional Perspective," Advanced International Leadership Development Program, Verizon, Columbia, December.

Moderator, Panel on “Understanding Islam in the Modern World,” Columbia Jewish Community Center, November.

“Baldrige-Based Performance Excellence: Strategic Management and Planning” for the Columbia Area Mental Health Center, November.

Moderator and presenter for “Beyond Health Care: An Exploration of the Cuban health Care System,” co-sponsored by the Institute for Families in Society, Caribbean Family Consortium, the USCSOM and the Latin American Studies program, Columbia, November.

“The Politics of the Middle East: Understanding the Israel-Palestinian Conflict,” for a teach-in on the Crisis in the Middle East, Columbia College, October.  
Chair and Discussant, panel on “The Drug war in Colombia: A Debate on U.S. Foreign Policy,” Annual Meeting of the Latin American Studies Association, Washington, D.C., September.

Presentation on “Politics: Perspectives on the Future,” Brandeis University Alumni Reunion, Boston, June.

2000 Participated in the design and presentation of the Palmetto Health Richland Residency Program’s core curriculum offerings for Fall 1999 and Spring 2000.

“Media & Democracy in the 21<sup>st</sup> Century,” as part of the Community Media Literacy Program of the Columbia Film Society, March.

“Baldrige-Based Performance Excellence: South Carolina Initiatives,” Deputy Directors Organization (South Carolina State Agencies) Fall 2000 Conference, Charleston, S.C., November.

Strategic Management and Planning: HR’s Vital Contribution,” South Carolina State Agency Human Resource Directors Fall Forum, Columbia, September.

“Cuba: The Politics of a Love-Hate Relationship” for the Palmetto Forum of the Institute of International Studies, USC, Columbia, March.

“Drug War Politics in the New Millennium,” for the Dilworth Rotary Club, Charlotte, N.C., February.

South Carolina Leadership: Managing for Results,’ Deputy Directors Organization (South Carolina State Agencies) Winter 2000 Conference, Charleston, S.C., January.

1999 “Parental Perspectives on Issues Regarding Antibiotic Use for Children: Focus Group

Responses” to the South Carolina Careful Antibiotic Use Taskforce, Department of Health and Environmental Control, Columbia, December.

Day-Long Seminar on “Latin America: A Regional Perspective,” For GTE’s Advanced International Leadership Development Program, San Juan, Puerto Rico, December and Dallas, Texas, August.

“Power Mapping: An Aid to Achieving Success” for the Strategic Leadership Advanced Track, 24<sup>th</sup> Annual Conference of the Alliance for CME, Atlanta, January.

“Practical Issues in Commercial Support” with Steve Hasterok for the Program Management Track, 24<sup>th</sup> Annual Conference of the Alliance for CME, Atlanta, January.

Presentation on “Latin America” for “SONOCO Vision 2010: Global Economy and Society,” SONOCO Corporation, Daniel Management Center, January.

Day Seminar on “Latin America: A Regional Perspective,” Advanced International Leadership Development Program, GTE, Miami, January.

1998 Paper, “The Devil is in the Details: Making Utilization-Focused Evaluation Relevant in Medicaid Managed Care,” co-author, presented at the annual meeting of the American Evaluation Association, October.

Presentation on “The Political Perspective” at a Symposium on Crack Mothers: Is South Carolina’s Unique Medicolegal Approach a Solution, A Problem or Both? Sponsored by the Center for Bioethics, University of South Carolina, October.

Paper, “Results Based Accountability in South Carolina,” co-author, presented at the Annual Meeting of the Canadian Evaluation Society, St Johns, Newfoundland, June.

Principal consultant and facilitator for year-long strategic planning process for the South Carolina State Health Improvement Plan (SHIP).

1997 Presentation on “Succeeding in the Political Environment” to Bridges V: Academic Leadership for Women, a program for women in academia in the universities and colleges of North Carolina, November.

Workshop on “Managing People” to Bridges V: Academic Leadership for Women, a program for women in academia in the universities and colleges of North Carolina, November.

Presentation on “Jewish family Life in the Community,” Jewish Family Life Symposium, sponsored by Jewish Family Services, Columbia S.C., October.

Presentation on "Outcome Focused Professional Regulation Measuring Effectiveness, Influence, and Value. Do We Really Protect the Public?" to the Seventeenth Annual Meeting of the Council on Licensure, Enforcement and Regulation (CLEAR), Norfolk, Virginia, October.

Presentation on "Living on the Edge: Organizing for Success" for the 1997 Annual Meeting of the Wisconsin Electric Cooperatives, Madison, Wisconsin, March.

Presentation on "The International Drug war and Why We Are Losing It" to the Davidson College Corporate Affiliates Breakfast meeting, February.

Seminar on "America's Addictive Policy in the Drug War: Breaking the Habit" for the Dean Rusk Program in International Studies, Davidson College, February.

Colloquium on "Drug War Politics: The Price of Denial" for the Institute of International Studies, University of South Carolina, February.

Presentation on "Drug War Politics: Why We Don't Win" for the Columbia World Affairs Council, February.

1996 Presentation on "Fatal Flaws in the Drug War Strategy: Why It Will Never Work" for the Charlotte, N. C. World Affairs Council, December.

"Promoting Accountability Committed to Effectiveness (PACE Project): a Program Improvement-Program Effectiveness Approach to Accountability in State Government," presented to the American Evaluation Association's 1996 Annual Conference, Atlanta, Georgia, November.

Presentation, "Drug War Failure: Why We Need to Change," Downtown Lions Club, Columbia, South Carolina, June.

Presentation, "Drug War Politics: The Folly of the Current Strategy," the Columbia Rotary Club, April.

Presentation, "Paradigm Entrapment and the Promise of Public Health," Panel on "Narco-trafficking, Money Laundering, and the Politics of Denial," at "Getting High - Getting Low - Getting Level: A three day symposium on drug and alcohol use and abuse," Muhlenberg College, Allentown, Pennsylvania, March.

Presentation, "Critical Issues in Understanding and Responding to Anti-Semitism," Adult Education Seminar Series, Beth Shalom Synagogue, Columbia, March.

Presentation on "American Foreign Policy" for the Foreign Affairs Seminar of Hilton Head Island, South Carolina, February.

Opening Address, "A Call to Arms: Local Involvement is your Niche," NRECA Rural Electric Updates, Bloomington, Minnesota, November 1995; Sarasota, Florida, December, 1995; Nashville, Tennessee, December, 1995; Las Vegas, Nevada, January, 1996.

Participant, Panel on "The Rabin Assassination: Where do we go from here?" the Columbia Jewish Forum and the Shoftim Society, Columbia, S.C., December.

Paper, "Drug War Addiction: Clinton and the politics of Denial," annual meeting of The American Society of Criminology, Boston, November.

Moderated Symposium on "Islam and the West" featuring Bernard Lewis, College of Liberal Arts, USC, October.

Presentation, "Beyond Survival: Changing Board Leadership Skills for the Year 2000," 1995 NRECA Board Officers Conference, Hilton, Head, South Carolina, June.

Presentation, "Are you Really Ready for the Real World," 55th Annual Membership Meeting of the Northwest Public Power Association, Coeur d'Alene, Idaho, May.

Presentation, Workshop on "The Pageant and Politics of Planning for Quality Curriculum Reform in Graduate Medical Education," with Dr. James I. Raymond, Association of American Medical Colleges, Section on Resident Education, Professional Development Meeting, Toronto, Canada, May.

Presentation, "Competing Effectively in the 1990's: An Executive Forum for Rural Electric Managers and Directors," Wisconsin Statewide, Eau Claire, Wisconsin, April.

Presentation on "Drug War Policy: The Folly of Continuing Failure" to the Eau Claire Rohtery Club, Columbia, April.

1995 Workshop on "Focus Group Research - What It Can and Can Not Do" for the Annual South Carolina Health Education Conference, Myrtle Beach, S.C., February.

Presentation on "Promoting Democracy: America's Mission?" for the Foreign Affairs Seminar of Hilton Head Island, South Carolina, February.

Presentation on "The Politics of Denial: Confronting America's Drug War" to the South Carolina Chapter of the American Society for Public Administration, Columbia, January.

Presentation on "Attitudes in the Workplace: How They Can Be Contagious" to Professional Secretaries International, Richland Memorial Hospital, Columbia, January.

1994 Participant in University of South Carolina-Georgia Southern University Joint Faculty

Seminar, Georgia Southern University, Statesboro, Georgia, November.

Conducted Workshop on "Cultural Competency: Understanding and Respecting Diversity" for the 2nd Annual HIV/AIDS Conference and The Fifth Annual SC HIV Network Conference, Columbia, S.C., November.

Presentation, "How Do We Compete Effectively,": 1994 Director's Conference of the North Carolina Association of Electric Cooperatives, Raleigh, North Carolina, November.

Moderator for University of South Carolina-Clemson University Joint Faculty Seminar, hosted by the Institute of International Studies, University of South Carolina, Columbia, October.

Presentation, "If I Were a General Manager," Northwest Issues Conference, Northwest Public Power Association, Post Falls, Idaho, October 12.

Consulting, General Manager Search Process for the Matanuska Electric Association, Anchorage, Alaska, September.

Workshop, "Dealing with Board Conflict," sponsored by the North West Public Power Association in conjunction with NRECA for the Alaska Statewide Annual Meeting, Kenai, Alaska, August.

Presentation, "Confronting the Challenges of Change: Board Development and Responsibilities in the 90's," June 1994 NRECA Board of Director's Meeting, Washington, D.C.

Moderator for Afternoon Session at the 10th Annual South Carolina Conference on International Relations, on "Promoting Democracy: The Influence of International Forces," University of South Carolina, Columbia, April.

Workshop, "Competing Effectively in the 1990's: An Executive Forum for Rural Electric Managers and Directors," Alaska Statewide, Juneau, Alaska, March.

Workshop on "Customer Service" for the Managers Retreat, Blue Ridge Electric Membership Cooperative, Asheville, North Carolina, March.

Commentator for the panel on the "Transfer and Control of Conventional and Nuclear Weaponry in Latin America" at the Annual Meeting of the Latin American Studies Association, Atlanta, March.

General Consulting on Policy, Management Competitiveness Issues for the Electric Cooperatives of South Carolina, 1989-1993.

Presented paper on "The Punitive Paradigm Gets Put in Place: A History of Political Struggle," for a panel on "Change and Continuity in Low-Level Security Threats" at the Annual Meeting of the South Carolina Political Science Association, Clemson University, Clemson, South Carolina, February.

Presentation on "U.S. in a New World" for the Foreign Affairs Seminar of Hilton Head Island, South Carolina, February.

Workshop, "Competing Effectively in the 1990's: An Executive Forum for Rural Electric Managers and Directors,": Wisconsin Statewide Association, Stevens Point, Wisconsin, January.

Commentator at conference on "The role of International and Regional Organizations in Regional Conflict," sponsored by ACUNS and held in San Jose, Costa Rica, January.

1993 Panelist, North American Free Trade Agreement: Perspectives from Mexico and South Carolina," co-sponsored by the Latin American Studies Program, the Institute of International Studies and the College of Business Administration, University of South Carolina, Columbia, November.

Conducted a day-long "Latin American Studies Workshop" for faculty in the technical college system of South Carolina, Midlands Technical College, Columbia, October.

Presented a paper on "The Narco-Enforcement Complex" for a panel on at the Annual Meeting of the American Political Science Association, Washington, D.C., September.

Presentation, "Competing Effectively in the 90's," NRECA 1993 Director's Conference, Las Vegas, Nevada, August.

Presentation, "Representing Your Membership: The Challenge of Change," NRECA 1993 Board Officers Conference, Durango, Colorado, June.

Workshop, "Competing Effectively in the 1990's: An Executive Forum for Rural Electric Managers and Directors," for the Indiana Statewide Association, Indianapolis, Indiana, June.

Consulting, Pee Dee Electric Cooperatives, Inc., Florence, South Carolina, May.

Presentations of "Strategic Planning" and "Board Functions" to the Annual Board of Trustees Retreat of the Blumenthal Jewish Home, Wild Acres, North Carolina, May.

Keynote Address on "World Affairs: The U.S. and Israeli Connections" to Southern Branch Spring Conference of the Women's League for Conservative Judaism, Columbia, May.

Presentation on "Lessons from the Drug War" for a Seminar on "U.S. International Drug Control Policy: Recent Experience, Future Options," co-sponsored by the Congressional Research Service of the Library of Congress; the House Foreign Affairs Committee; its Subcommittee on International Security, International Organizations and Human Rights; and the Senate Committee on the Judiciary, Washington, D.C., April.

Presentation on "Prejudice and Jewish Experience: Growing Up in a Christian World" to the United Methodist Church of Columbia, March.

Presentation, "A Director's Role in Effectively Competing with IOU's," NRECA 1993 Director's Conference, March.

Presentation, "Competing Effectively in the 90's," NRECA 1993 Annual Meeting, Dallas, Texas, February.

Panel, "Ever Present Danger," NRECA 1993 Annual Meeting, Dallas, Texas, February.

Presentation, "Competing Effectively in the 90's," Director's Update Panel, NRECA 1993 Annual Meeting, Dallas, Texas, Feb.

Presentation on "The Narco-Enforcement Complex," to the Seminar on the Drug War, Columbia University, February.

Presentation on "U.S. in a New World" for The Foreign Affairs Seminar of Hilton Head Island, South Carolina, February.

Presentation on "Politics in South Carolina: The Way They Really work" to the Palmetto Leadership Kershaw County, Camden, South Carolina, February.

Presentation on "Reverse Culture Shock: The Politics of El Salvador and the Problems of Re-entry" to the El Salvadoran group of educators completing their study of English, English Program for Internationals, University of South Carolina, January.

Consulting, Designed a Performance Appraisal System and Developed Job Descriptions for the Electric Cooperatives of South Carolina, Columbia, S.C., Fall 1992-January 1993.

1992 Presentation, "Competing Effectively in the 90's" NRECA Director's Updates, Las Vegas, Nevada, December.

Presentation, "The Promise and Perils of Politics: Positioning Ourselves for Survival in the 90's," NRECA 1992 Director's Update Conference, Nashville, Tennessee, December.

Panelist for ETV program on "Reflections on the Presidential Election: Consequences for

Politics and Policy," Columbia, November.

Workshop, "Competing Effectively in the 90's, Executive Forum for Rural Electric Managers and Directors, Tampa, Florida, November.

Presentation, "The Promise and Perils of Politics: Positioning Ourselves for Survival in the 90's," NRECA 1992 Director's Update Conference, Minneapolis, Minnesota, November.

Presentation on "The Clinton-Gore Campaign: Issues of Major Concern," Northeast Columbia Sertoma Club, October.

Testimony to the U.S. Commission on Civil Rights, Columbia, October.

Presentation on the "The Clinton Campaign" at "A Presidential Political Forum" the Charleston Chapter of Hadassah, Charleston, South Carolina, September.

Presentation, "The Promise and Perils of Politics: Positioning Ourselves for Survival in the 90's," NRECA 1992 Director's Update Conference, Las Vegas, Nevada, September.

Workshop, "Competing Effectively in the 90's," NRECA Manager's Conference, San Antonio, Texas, August.

Workshop, "Competing Effectively in the 90's," Annual Manager's Conference, Electric Cooperatives of South Carolina, July.

Presentation on "American Democracy After 40 Years of Cold Warfare" to the Panel on "The Present Condition and Future Course of Democracy in the United States of America" at the 8th Annual South Carolina Conference on International Relations, University of South Carolina, Columbia, April.

Presentation on "The Narco-Industrial Complex" for the Roundtable on "Issues, Problems and Consequences of the International Narcotics Traffick and the Drug War" at the 39th Annual Meeting of the Southeastern Council of Latin American Studies, The Citadel, Charleston, S.C., April.

Organizer and Presenter for two-day conference on "Politics in South Carolina" for Leadership South Carolina, Columbia, April.

Presentation on "The U.S. Drug War in the Andes" for the Joint USC-Clemson Faculty Seminar in International Studies, Clemson University, Clemson, South Carolina, March.

Presentation on "National Security, Democracy and the Drug War in Latin America and the U.S." and Moderator of a Panel "Assessing Future Directions" for the Conference on

"The State of the Art of Research on International Narcotics Traffic and International Narcotics Policy," The North-South Center, University of Miami, Miami, March.

1991 Presentation on "The Drug War in Latin America: Consequences for Democracy," for Panel on "The Threat of Drug Warriors in Latin America," for the Fifth International Conference on Drug Policy Reform, Washington, D.C., November.

Panelist in Interdisciplinary Symposium on Dr. Michael Lerner's book, Surplus Powerlessness, University of South Carolina, November.

Presentation, "Generating Power in the 90's: The Social and political Agenda," NRECA G&T 1991 Director's Update Conference, Minneapolis, Minnesota, November.

Presentation on the "Developing Narco War Complex" for a Roundtable on "Addictive Policy: The Drug War and Its Consequences"; and Commentator for Panel on "Intellectual Ferment and the Sense of Crisis in Chile and Nicaragua," Ninth Annual Meeting of the Association of Third World Studies, Temple University, October.

Moderator and Commentator for session on "Dilemmas of Development: Regional, and U.S. Perspectives," in The Southern Center for International Studies' Study Series on "Challenges to Hemispheric Development in the 1990s and Beyond," Atlanta, October.

Consulting, Pee Dee Electric Cooperative, Inc., Florence, South Carolina, September.

Keynote Address, "The Leading Edge," NRECA 1991 Managers Conference, Hilton Head, South Carolina, August.

Consulting, NRECA's Management Services Division, at The Woods, Management Services Retreat, August.

Presentation on the "International Relations in the Post- Gulf War, Post-Cold War Era," for the World Affairs Program, University of South Carolina, October.

Presentation on "U.S. Foreign Policy, Democratization and Human Rights in Latin America in the 1990s," for a conference on "U.S.-Latin American Relations in the 1990s: Setting the North-South Agenda," The North-South Center, University of Miami, June.

Commentator in a panel on "Distributional Violence and Democracy in Central America: El Salvador and Guatemala," at a workshop on "Violence and Democracy in Central America," co-sponsored by the Inter-American Dialogue and the North- South Center, University of Miami, June.

Presentation on "Democracy and Democratization in South America," for the 1991 Summer Institute of the Law Related Education Program of the South Carolina Bar

Association, Columbia, June.

Presentation on "Current Conditions in Honduras and Guatemala," Providence Presbytery, Rock Hill, South Carolina, May.

Chair for panel on "The United States and International Cooperation," South Carolina Conference on International Relations, Columbia, April.

Presentation on "When Empires Meet: The Long Peace in Long- Term Perspective," for a panel on "War or Peace: Whose Explanations and Why?", 45th Annual Meeting of the New York Political Science Meeting, New York, April.

Presenter and Facilitator for one day session on "The Power and Politics of Professional Development," Minority Professional Development Program, Columbia, April.

Organizer and presenter for two day session on "Politics in South Carolina," for Leadership South Carolina, Columbia, S.C., March.

Presentation on "Cuba: What Future for Castro and Communism?" for The Foreign Affairs Seminar of Hilton Head Island, South Carolina, March.

Presentations on "Latin America in the Context of the Changing International Order" and "Conference Summary," for two day conference on "The Third World in the Context of the Changing International Order," The Citadel, Charleston, South Carolina, March.

Presentation "Scholarship and Public Policy: The Congressional Connection," for a Roundtable at the 38th Annual Conference of the Southeastern Council on Latin American Studies, University of North Florida, Jacksonville, March.

Chair and Discussant for Panel on "The Anti-Drug Crusade: Some Policy Considerations," at the 38th Annual Conference of the Southeastern Council on Latin American Studies, University of North Florida, Jacksonville, March.

Presentation on "What Have We Learned and What Difference Does It Make?: An Early Assessment of the Persian Gulf Crisis," MENSA, Columbia, February.

Moderator, "Perspectives on the Post-Gulf Crisis Middle East," a panel discussion, Institute of International Studies, University of South Carolina, Columbia, February.

Presentation on "The State of Health in South Carolina: Social and Political Consequences and Opportunities," South Carolina Medical Association, 1991 Leadership Conference, Columbia, February.

Presentation on "Crucial Issues for Understanding the Persian Gulf Crisis," Union

Methodist Church, Columbia, February.

1990 Presentation on "Israel: The Crisis in the Crisis," Tree of Life Congregation Sisterhood, Columbia, December.

Moderator, "Future Directions: A Panel Discussion," and Program Advisor, conference on "The Hospital: A Corporate Citizen Responding to Community Needs", The Seventh Annual Carolinas Health Care Conference, Charlotte, North Carolina, November.

Presentation on "The Issues in the Persian Gulf Crisis," Tree of Life Congregation Sunday School, Columbia, November.

Two-day Seminar, "Facing the Key Issues of the 1990's: The Board Seminar," the Electric Cooperatives of South Carolina, November.

Participant and Evaluator for "Mexico in the 1990's: Liberalization and the Role of the State," The Bildner Center's Third Annual Conference on U.S.-Mexico Relations, City University of New York, October.

Moderator for Panel on "Issues in U.S. Mexican Relations: Narco-Traffic and Labor/Migration flows," Southern Center for International Studies, Atlanta, October.

Presenter in Plenary Session on "The Third World in the Post Cold-War Era: Regional Perspectives," Eighth Annual Meeting of the Association of Third World Studies, University of South Carolina, October.

Local Arrangements and Conference Co-Organizer of the Eighth Annual Meeting of the Association of Third World Studies, University of South Carolina, October.

Presentation on "Prospects in the Persian Gulf: The Responsibilities of Citizenship," Eastminister Presbyterian Church, Columbia, September.

Presentation on "Prospects in El Salvador: The Impact of the Human Rights Abuses," for a Conference on El Salvador, Co- Sponsored by the Central Intelligence Agency, Washington, D.C., September.

Participant on Cross Talk show on "Crisis in the Middle East: An Update," South Carolina ETV, Columbia, August.

Presentation on "Democracy and Democratization in the Hemisphere," for the South Carolina Legal Education Project, Columbia, June.

Presentation on "Human Rights Abuses in Peru: The Impact of Counter-Insurgency and

the Drug War," Amnesty International, Columbia, May.

Participant in Panel on "The Drug War: An Assessment," Sponsored by Pi Sigma Alpha, USC, Columbia, April.

Moderator for Panel on "Political Leadership in Foreign Policy," for the Annual Institute of International Studies Conference on International Relations, Columbia, April.

Participant in Joint USC-Georgia Southern College Faculty Seminar, USC, Columbia, April.

Presenter and Discussant in "Roundtable on the Knowledge Gap Between Scholars and Policy Makers: Central America and the Narcotics Issue," at the 37th Annual Meeting of SECOLAS, Tampa, Florida, April.

Presentation on "United States Policy and the Prospects for Democracy in El Salvador," to "Confronting Revolution: A Conference on El Salvador" at Sonoma State University, California, March.

Organizer and presenter for two day session on "Politics in South Carolina," for Leadership South Carolina, Columbia, S.C., March.

Presentation on "Workplace for the 90's ..., Consequences for Management," to the South Carolina Bankers Association 1990 Personnel Conference, Columbia, S.C., March.

Colloquium on "The Impact of the Drug War on Democracy at Home," sponsored by the International Policy Analysis and Management Program and the Institute of Latin American and Iberian Studies, Columbia University, March.

Presentation on "Issues in the Drug War and Its Consequences for American Democracy," to the seminar series on Issues Relating to Drugs and Drug-Trafficking in the Americas, Institute of Latin American and Iberian Studies, Columbia University, March.

Presentation on the "Implications of American Policies in Fighting the Drug War," to the semi-annual meeting of the S.C. Society for Public Health Educators and the S.C. Association of Health Educators, Columbia, S.C., March.

Presentation on "Panama and U.S. Policy," for the Richland District Two Inservice Training for Middle and High School Social Studies Workshop, Columbia, S.C., March.

Lecture on "Revolution and Reaction in Central America: Whose Ox Is Gored?" at Wofford College, February.

Lecture on "Prospects for Democracy in Central America: El Salvador and Nicaragua," for the Kellogg Institute, University of Notre Dame, February.

Panel member on "The Nature of Global Issues" for the Conference on Global Issues," Georgia Southern College, January.

Seminar on "Domestic Conditions and U.S. Foreign Policy in Latin America," for the U.S. Army Command and Staff College Correspondence Course, Fort Jackson, S.C., January.

1989 Presented paper on "U.S. National Security and the War on Drugs: An Assault on American Democracy?" to the panel on "The Political Economy of the U.S.-Latin American Drug Trade, Part I: U.S. Foreign Policy and the War on Drugs during the Reagan Administration" at the 15th International Congress of the Latin American Studies Association, Miami, December.

Presented paper on "U.S. Policy in El Salvador, 1979-89" to the panel on "El Salvador Ten Years Later: (Part 2)" at the 15th International Congress of the Latin American Studies Association, Miami, December.

Discussant for panel on "The United States and Nicaragua 1979-89: Retrospective Views from Policymakers, Congress and the Press" at the 15th International Congress of the Latin American Studies Association, Miami, December.

Presentation on "Issues in Developing and Negotiating Overseas Linkage Agreements," for a panel on "Overseas Program: Negotiating and Managing Linkage Agreements" at the 1989 Association for Continuing Higher Education Annual Meeting, Charleston, S.C., November.

Presentation on "The Workforce and Workplace of the Future: Considerations for management," for Southern Bell's High Potential Managers Development Program, Columbia, S.C., November.

Commentator for panel on "Drug Trafficking, Organized Crime, and Money Laundering in Mexico, Central America, and the Caribbean" at the International Symposium on Money Laundering, University of Miami, October.

Presentation and Report, "A First Step Toward Meeting the Challenges of the 21st Century," for the Executive Committee of the Electric Cooperatives of South Carolina, November.

Presentation on "Diversity in the Workforce: Implications for Management," to the Commerce and Industry Council of the Urban League, Columbia, S.C., September.

Presentation on "U.S. Policy in Central America: The Impact of the Bush Administration," to the Richland Kiwanis Club, Columbia, S.C., June.

Presentation on "U.S. Policy and the Environmental Crisis in El Salvador," for Members

of Congress and their Staff, sponsored by The Environmental Project on Central America and The Environmental Policy Institute, Washington, D.C., May.

Presentation on "Nicaragua and El Salvador: A Post-Reagan Policy," California Polytechnic State University, May.

Presentation on "Rightist Victory in El Salvador: The View From Capitol Hill," for El Rescate, Beverly Hills, California, April.

Presentation on "An Analysis of Current U.S. Policy in Central America," for The Humanitarian Law Project, Los Angeles, California, April.

Presentation on "When Empires Meet: The 'Long Peace' in Long-term Historical Perspective," at the paper writers conference for The Long Postwar Peace: The Sources of Great Power Stability, Rutgers, April.

Presentation on "Evaluating the Prospects for Transition to Democratic Electoral Politics in Central America: The Role of Political Parties," to the Annual Meeting of SECOLAS, Myrtle Beach, South Carolina, April.

Presentation on "Great Power Interventionism and Global Security," and panel discussant for the two session Academic Symposium on "Peacemaking in a Nuclear Age" at the Eleventh National Workshop on Christian Jewish Relations, Charleston, S.C., March.

Lecture on "Current Issues on Central America" for the Seminars on the United States and World Affairs, Byrnes International Center, University of South Carolina, March.

Presentation on "The Drug War and National Security: Consequences for American Constitutional Democracy" at the Conference on Drug Trafficking, Human Rights and Democracy in Colombia, School of Advanced International Studies, Washington, D.C., March.

Presentation on "United States-Central American Relations: Analysis of, and Prospects for, El Salvador" at the Fourth Annual Conference on Latin American Studies, The Citadel, Charleston, S.C., March.

Lecture on "El Salvador: What's Happening and What Difference Does It Make?," Gifted and Talented History Students, Hand Middle School, Columbia, January.

Lecture on "Challenges Confronting the New Bush Administration in South America," sponsored by the International Studies Program of Georgia Southern College, Statesboro, January.

Conducted Workshop on "The Catholic Ethos in Latin America" for the International Studies Program of Georgia Southern College, Statesboro, January.

Led workshop on the "Politics of Ethics and the Ethics of Politics," at the Total Ministry Conference of the Episcopal Diocese of Upper South Carolina, Columbia, January.

1988 Presenter in Panel on "Prospects for a Settlement Between Israel and the Palestinians," Tree of Life Congregation, Columbia, December.

Presentation on "The Mandates in the U.S. and Israel: What Do They Mean?," Beth Shalom Sisterhood, Columbia, November.

Presentation on "Ethics, Values and Citizen Responsibility in American Foreign Policy," for Public Policy Issues Series, the Washington Street Methodist Church, Columbia, November.

Organized and participated in a series of sessions on "The U.S. Electoral System and the Elections of 1988," for a group of 14 Central American political leaders visiting the U.S. as part of a United States Information Agency program, USC, November.

Discussant for Panel on "The U.S.: An Empire in Decline?" as part of The Decline of Empires Conference, Institute of International Studies, Columbia, November.

Presentation on "Confronting Latin America: Challenges and Opportunities for the Next President," sponsored by the Latin American Studies Program, University of South Carolina, Columbia, October.

Presentation on "The Role of Political Parties in the Transition to Democracy in Central America" to the USC- Georgia Southern Faculty Seminar, Georgia Southern College, Statesboro, Georgia, October.

Delivered the Keynote Address on "The Contemporary Crisis in Central America" to the Sixth Annual Meeting of the Association of Third World Studies, Armstrong State College, Savannah, Georgia, October.

Presentation on "Lessons From Central America: U.S. Policy Alternatives," for The Humanitarian Law Project, Hollywood, California, October.

Presented paper on "The Transitions to 'Electoral' and Democratic Politics in Central America," for the Paper Writers' Conference on "Political Parties and the Transition to Democracy in Central America," Guatemala, June.

Participant in South Carolina Conference on International Relations, 1988, Winthrop College, April.

Discussant for the panel on "U.S. Clients and American Foreign Policy," at the annual International Studies Association Meeting, St. Louis, March.

Presentation on "Teaching the Region to Business: A University of South Carolina Approach," for the panel on "Integrating the Social Sciences into International Business Management Education," at the annual International Studies Association Meeting, St. Louis, March.

Organizer, Moderator and Participant in panel on "The Reagan Legacy in Central America," for the Latin American Studies Association Convention. Presentation on "The Current Situation in Central America: The Reagan Legacy," New Orleans, March.

Participant in Roundtable discussion on "American Foreign Policy: The Reagan Legacy and Prospects into the Nineties," at the Centro de Estudios sobre America, Havana, Cuba, January.

1987 Presentation on "The Prospects for Peace in Central America?" co-sponsored by the USC Alliance for Peace and the Committee on Central America, Columbia, November.

Conducted briefing on U.S. foreign policy for Senator Paul Simon, Democratic Candidate for President, November.

Moderator for panel celebrating the 200th anniversary of the U.S. Constitution sponsored by Hadassah, Columbia, November.

Presentation on "Jewish Values and Obligation: The Case of U.S. Foreign Policy in Central America" for the Business Luncheon Torah Study Group, Columbia, November.

Moderator for summary session of the conference, "The Caribbean into the 21st Century: Human Resource Development" of the "Caribbean-North American Dialogue II," co-sponsored by the Caribbean Resources Development Foundation and the University of South Carolina, Columbia, October.

Participant, "A Framework for Resolution of Regional Conflicts." A three day forum with a small group of American and Soviet analysts specializing on Central America. Commission on U.S.-Soviet Relations, International Center for Development Policy, Washington, D.C., October.

Presentation on "The Current Situation in Central America: Realities "Confronting American Foreign Policy" for the League of Women Voters of the Columbia Area, October.

Presentation on "U.S. Policy in Central America: Key Issues in the Debate," Sertoma Club, Columbia, S.C., October.

Presentation on "The Roles of the Militaries in Latin America: Lessons from the Eighties,"

at the Fifth Annual Meeting of the Association of Third World Studies, Georgia Southern College, October.

Graduate of Leadership South Carolina Program, Class of 1987. Attended seven sets of sessions (five of two and a half days each and two of one day each) from September 1986 through May 1987. Sessions explored in depth the issues of "Leadership"; "Natural Resources and the Ecology"; "Crime and the Criminal Justice System"; "The Economy"; "Human Resources (with emphasis on health and social services, and education)"; and "Politics" in South Carolina and its broader environs.

Presenter on "U.S. Policy Options in Central America," for a panel on "U.S. Policy Options: Central America, The Persian Gulf and South Africa," at the International Studies Association Annual Meeting, Washington, D.C., April. Televised on C-Span.

Discussant for panel on "Cooperation and Intervention in the Latin American Context," at the International Studies Association Annual Meeting, Washington, D.C., April.

Moderator for a special "State Department Briefing on Central America" by Luigi Einaudi, Director of the Office of Policy Planning of the Bureau of Latin American Affairs, at the International Studies Association Annual Meeting, Washington, D.C., April. Televised on C-Span.

Discussant for a colloquium on "Conflict and Change in Latin America," as part of the ISA Colloquium Series, University of South Carolina, April.

Presentation on "Contragate: The Underlying Strategic Vision and its Consequences," for a panel on "Contragate: Consequences for Domestic and Foreign Policy," the Bildner Center for Western Hemisphere Affairs, New York, April.

Presentation on "The Politics of Management and the Management of Politics: A Women's Issue," Women's Life Underwriters Conference, Columbia, March.

Organizer, Conference Director and Participant, "The Challenge of Transition: The Southern Cone," a six day conference assessing the three cases of Argentina, Uruguay and Chile in great depth. The conference specifically addressed the following five topics as they affected the transition and/or consolidation of democracy: 1) The role of the military, especially in relation to civilian authority; 2) The rule of law, with attention to the importance of a written constitution; 3) The role of organized political activity, ranging from political parties to base communities; 4) The impact of domestic conditions with particular attention to economic performance; and 5) The impact of international conditions with particular attention to the role of U.S. foreign policy and the international economic institutions. University of South Carolina, March.

Moderator for session on "The CONTRAS, Nicaragua and U.S. Foreign Policy," as part of

a day long Teach-In on Nicaragua, Coastal Carolina, Conway, South Carolina, February.

Participant in planning conference for project on "Political Parties and Democracy in Central America," The School of International Service, The American University, Washington, D.C., February.

Presentation on "U.S. Policy in Central America," for Social Action Shabbat, Temple Avodah, Boston, January.

Presentation on "The Importance of Strategic Vision and Conceptual Frameworks for Understanding U.S. Foreign Policy Toward Central America," Department of Political Science Seminar, MIT, Cambridge, January.

Presentation on "Central America: Policy Dilemmas and Consequences," for the Provost's Faculty Seminar Series of Providence College, Providence, Rhode Island, January.

Organizer and participant in conference, "Sustaining Democracies in Regions of Crisis: The Israeli Experience." As a consultant to the National Democratic Institute for International Affairs, helped develop a program for assessing the ability of democratic countries to maintain their democratic institutions, practices and values under conditions of great internal and/or external stress. The program involves holding a conference of practitioners and intellectuals from both the U.S. and the host country and developing an inventory of practices and lessons that might be applicable for other countries. The first conference was held in Israel in January.

1986 Presentation on "The Failure of U.S.-Central American Policy: At Home and Abroad," to MENSA, Columbia, December.

Participant in "A Consultation: Reinforcing Democracy in the Americas," co-chaired by Jimmy Carter and Gerald Ford, The Carter Center of Emory University, Atlanta, November.

Briefing on "El Salvador: The Current Situation," for a University of South Carolina Medical School group of volunteers going to provide services in El Salvador, Columbia, November.

Organizer and participant in Workshop on "U.S. Policy in Central America: Arguing the Case for National Security/La politica de Estados Unidos en la America Central: Argumentos en torno a la seguridad nacional," at the Latin American Studies Association Convention, Boston, October.

Panel Member in program on "Confronting Revolution: Consequences for U.S. Foreign Policy," at the Bildner Center for Western Hemisphere Affairs, City University of New York, October.

Panel Member in program on "U.S. Policy in Central America: the Case of Nicaragua," for the Shandon United Methodist Church, Columbia, S.C., October.

Lecture on "The U.S. at Home and Abroad Since World War II: Crucial Events and Patterns," to a Sudanese delegation of educators and government officials, University of South Carolina, August.

Lecture on "Central America: Myths and Realities," to the Richland County, School District Two, Social Studies Teachers Inservice Training Program, Columbia, August.

Visited Chile to begin National Endowment for Democracy projects for which the University of South Carolina is the U.S. contracting institution. The two projects involved a series of surveys of the Chilean population to determine their attitudes toward, and understanding of, democracy and the process of transition from military authoritarian rule to civilian democracy, and the publication of nine manuscripts on various facets of democratic practice by nine respected Chilean intellectuals. July.

Presented a paper on "Goals in National Security Education," as part of a panel on "Universities and Colleges: Broad Public Education for Varied Needs," at the conference on "Intelligence Education and Training Beyond the Year 2000," Defense Intelligence College, Washington, D.C., June.

Presented Colloquium on "American Foreign Policy and Democracy at Home," Institute of International Studies, University of South Carolina, April.

Panel Chairman and presenter of a paper entitled "Dedemocratizing Foreign Policy: Dismantling the Post-Vietnam Formula" at the 27th Annual Meeting of the International Studies Association, Anaheim, March.

Presenter and Discussant on "U.S. Policy Toward Nicaragua," in a symposium sponsored by The Critical Forum, University of South Carolina, February.

1985 Co-Organizer, participant and session moderator for the international symposium on "Progress Towards Prosperity," assessing the external debt issue in the Western Hemisphere, University of South Carolina, November.

Professional development workshop on "The Politics of Management," Richland County Memorial Hospital, December.

Guest Editor on "Nicaragua: What Next?" on Carolina Journal, ETV, Columbia, S.C., June.

Conducted three day workshop on "Management and Personal Empowerment" for mid-career Consular Officers, Foreign Service Institute, Arlington, Virginia, June.

Presentation on "The U.S. in Central America: Clarifying the Issues," to the Rotary Club of Aiken, S.C., May.

Lectures on "U.S. Foreign Policy in Central America: Fanning the Flames or Putting Out the Fire?" and "Issues in the Making of U.S. Foreign Policy" for the Francis Marion College Lecture Series, Florence, S.C., April.

Presentation on: "The Crisis in Central America: Dilemmas for U.S. Foreign Policy" to the General's Forum, Fort Jackson, S.C., April.

Discussion on the role of Amnesty International in Latin America with particular reference to Peru to the combined meeting of Columbia, S.C. chapters, March.

Chair, and Discussant in a panel on "The U.S., Central America and the Caribbean," at the Annual Meeting of the International Studies Association, Washington, D.C., March.

Discussant for a panel on "Patterns of Policy Adaptation to a Changing Global Environment," at the Annual Meeting of the International Studies Association, Washington, D.C., March.

Presentation on "Nicaragua: Friend or Foe?" for the Committee on Central America, Columbia, S.C., February.

Testimony on "The Current Status in El Salvador and the Impact of U.S. Foreign Policy," delivered to the Subcommittee on Inter-American Affairs of the House Committee on Foreign Affairs, Washington, D.C., January.

Conducted a five day workshop on "Policy Analysis" for Political Officers, Foreign Service Institute, January.

Designed and co-directed a week of management training for the Directors of the regional offices of the U.S. Passport Agency, Washington, D.C., January.

1984 Presentation and discussion on "U.S.- Latin American Relations: The Next Phase" to the Annual Meeting of the Northeast Political Science Association, Boston, November.

Lecture on "Politics and Diplomacy in the World System" to Ph.D. students in Business and Public Administration at Georgetown University, Washington, D.C., April.

Presentation and day long discussion on "Central America: Current Conditions and Prospects for the Future" to the Canadian National Defense College, March.

Presentation and panel discussion on "U.S. Policy Toward Latin America and the Caribbean" in the Latin American and Caribbean Studies program of the Foreign Service

Institute, Washington, D. C., March.

Presentation for panel discussion on "U.S. Foreign Policy Toward Central America." American University, February.

Presentation on "Problems of Research in Central America" in a colloquium sponsored by the Institute of International Studies of the University of South Carolina, February.

Presentation and discussion on "The Impact of U.S. Foreign Policy in Central America." Center for Latin American Studies, University of Pittsburgh, February.

Presentation and discussion in seminar on "Intellectual and Ethical Problems in Conducting research in Central America." University of Pittsburgh, February.

Presentation on "U.S. Policy Toward Latin America and the Caribbean" in the Latin America and the Caribbean Studies program of the Foreign Service Institute, February.

1983 Lecture on "U.S. Foreign Policy Toward Central America" in the Latin America and the Caribbean Studies program of the Foreign Service Institute, December.

Discussant on "The Argentine Military" in a "Symposium on the Military and Democracy in Latin America," sponsored by the Center for the Study of Foreign Affairs, Foreign Service Institute, December.

Lecture on "Morality and Truth in U.S. Foreign Policy: Central America and the Middle East," Baltimore, November.

Presentation and discussion on "Central America in Crisis: U.S. Policy Perspectives and Consequences," to the Columbia University Alumni Club, Washington, D.C., October.

Participant in two day conference on "Political Alternatives in Central America and the Caribbean" in Washington, D.C., October.

Panel discussant on "The Central American Crisis and United States Foreign Policy: Reports From the Field." Columbia University, September.

Presentation and discussion on "Costa Rica and the Crisis in Central America" in a day long symposium at the School of International and Public Affairs of Columbia University, September.

Presentation on "U.S. Foreign Policy and Democracy At Home" in a panel on "Democracy, The State and Public Policy" at the 79th Annual Meeting of the American Political Science Association, Chicago, September.

Organizer and moderator of roundtable discussion on the "Professional Development Training of U.S. Foreign service Officers" at the 79th Annual Meeting of the American Political Science Association, Chicago, September.

Lecture on "Central America: Why the Concern?" to the combined B'nai B'riths of Walterboro, Charleston and Beaufort, South Carolina. Walterboro, June.

Organizer and Study Group Director of a five part series on Mexico: "Social and Political Development in Historical Perspective"; "Humanities and Culture in Mexico"; "Mexico's Internal Development - Sources of Contemporary Conflict"; "Mexico - Entangled in the Economic Web"; and "Mexico in the Regional Context." Southern Center for International Studies, Atlanta, March, April and May.

Organizer and discussant in symposium on "Mexican-U.S. Relations: Prospects for the Future" at the Southern Center for International Studies, Atlanta, May.

Presentation on "Military Trends," roundtable on "Strategic Trends in the Caribbean Basin" at the 24th Annual Meeting of the International Studies Association, Mexico City, April.

Presentation on "Latin America" for a panel on "U.S. Foreign Policy in Four Major World Regions: An Assessment" at the 24th Annual Meeting of the International Studies Association, Mexico City, April.

Designed and conducted the two week "Senior Officers Professional Development Program" for members of the Senior Foreign Service and the Senior Executive Service of the U.S. Department of State, Washington, D.C., April.

Designed weeklong "American Political Institutions" segment for the Executive Seminar in National and International Affairs, U.S. Department of State, Washington, D.C., April.

Designed and conducted a two and one-half day trip and introduction to the "Political and Economic Issues in the American South" for the Executive Seminar in National and International Affairs, Charleston, South Carolina, January.

Discussant at daylong conference on "Industrial Policy" sponsored by the Overseas Development Council, Washington, D.C., January.

1980- Co-director of statewide Leadership South Carolina Program,  
82 primarily responsible for the development and conduct of the programs--generally consisting of six sets of sessions of one and one-half or two and one-half days each on topics of relevance to the development of leaders in South Carolina.

1979- Extensive consulting with the Foreign Service Institute of the U.S. Department of State concerning professional development issues. Among the projects have been: (a) development and presentation of the Senior Officer's Professional Development Program; (b) development and presentation of the political analysis course for newly assigned political officers; (c) participation in the development and conduct of a five month Mid-level Officer's Professional development Program; (d) assessment of the integrated language and area training programs; and (e) staff development.

Selected Earlier Professional Activities:

1978 Organizer of two-day symposium on "The Impact of Dependence Theory: Where We Are Now and Where Might We Go?" Sponsored by the Institute of International Studies and the Department of History, USC, Columbia, December.

1978 American Scholar Respondent for panel on "Mexico and the World," as part of the nation-wide "Mexico Today" program co-sponsored by Meridian House International, the Smithsonian Resident Associate Program and the Center for Inter-American Relations, New York, November.

1975 Participant in week-long "Scholar-Diplomat Seminar on Latin America" sponsored by the U.S. Department of State Washington, D.C., November.

Participant in seminar series on "The Social Bases of Technocracy and Its Alternatives in Latin America," sponsored by the Center for Inter-American Relations, New York, February, April and June.

1974 Paper presented on "Selective Omission and Theoretical Distortion: Problems Encountered in Researching the Organized Political Activity of Women in Brazil" to the Conference on Feminine Perspective on Social Science Research in Latin America, Buenos Aires, March.

1973- Project Director for, and participant in, a six-part seminar series on 74 "Ideology in Inter-American Politics," New York, October -June.

1972 Paper presented on "Latin American Political Development: The View from the U.S." to the International Social Science Research Council's Seminar on Social Indicators of National Development held in Rio de Janeiro, Brazil, May.

1970 Organized panel and presented paper on "Image and Academic Stratification Among Political Scientists: The Case of the Latin Americanist" at the Second Annual Meeting of the Latin American Studies Association, Washington, D.C., April.

MEDIA APPEARANCES:

Appeared as an interviewee and, occasionally, as an interviewer, on about two hundred local and national, television and radio programs, discussing topics of political interest.

Numerous Op-Ed pieces published in various newspapers around the country. These have included: The Baltimore Sun; The Boston Globe; The Christian Science Monitor; The Los Angeles Times; The Miami Herald; Newsday; The Philadelphia Inquirer; The San Jose Mercury News; The St. Louis Post-Dispatch; The State(Columbia, S.C.); and Carta Internacional (Sao Paulo, Brazil).

### COMMUNITY ACTIVITY:

#### *Current:*

- Member, Board of Directors, United Way of South Carolina
- Member, Board of Directors, Midlands Interfaith Homelessness Action Council.
- Member, Board of Directors, Columbia Area Mental Health Clinic.
- Member, Issues Committee, Greater Columbia Chamber of Commerce.
- Member, Board of Directors, Columbia Jewish Federation.
- Mentor, Young Leadership, Columbia Jewish Federation.
- Member and Archivist, Board of Directors, South Carolina Jewish Historical Society.
- Member, Catholic-Jewish Relations Planning Committee.
- Member, Community Relations Council, Columbia Jewish Federation.

#### *Past:*

- Chair, Agency Certification and Capacity Committee, United Way of the Midlands.
- Member, Executive Committee and Board of Directors, United Way of the Midlands.
- Chair, Strategic and External Affairs, United Way of the Midlands.
- Chair, Community Initiatives Committee, United Way of the Midlands.
- Member, Nominations Committee, United Way of the Midlands.
- Volunteer, Katrina relief efforts in the Midlands.
- Member, Distribution Committee, Central Carolina Community Foundation.
- Chairman, Program Committee, Columbia World Affairs Council.
- Member of the Program Committee for 1989-90, Leadership South Carolina.
- Member of Board of Directors, Columbia Minority Professional Development Program. [Four, two-day sessions, designed to assist minority professionals to function effectively and productively in the workplace.]
- Member[co-founder],South Carolina Coalition of Blacks and Jews.
- Member of Board of Directors, South Carolina Coalition for More Effective Discipline in Schools.
- Greater Columbia Community Relations Council Luncheon Club.
- President, Board of Directors, Columbia Jewish Federation.
- Member, Board of Directors, Columbia Jewish Community Center.

- Chairman, Joint Executive Personnel Committee of the Columbia Jewish Federation and the Columbia Jewish Community Center.
- Member, Advisory Board, Columbia Jewish Family Services.
- Columbia Community Representative to NJCRAC (National Jewish Community Relations Area Council) mid-seventies to 1982.
- Columbia Community Representative to the Blumenthal Jewish Home.
- Member[co-founder], Jewish Issues Group.
- Member of Board of Directors, Tree of Life Congregation (Several terms for a total of 11 years).
- Member of the Board of Education, Beth Shalom Synagogue (1994-1995).
- Member of the Board of Education, Columbia Jewish Community Center Preschool (1988-89).
- Sunday School Teacher, Tree of Life and Beth Shalom Congregations.
- Coach, Boy CJCC Basketball Team, Columbia Interfaith League.

#### POLITICAL ACTIVITY:

Active participant in campaigns for local, state and national offices for the past 30 years. I have functioned as a strategist and advisor; as a speaker and representative for the campaigns; as a researcher and policy coordinator; and as a general campaign worker.

#### HONORS AND AWARDS

2008 Recipient of the "Alyce Kemp DeWitt Award," the United Way of the Midlands most prestigious award for long-term service to the organization and community, July.

2003 "Certificate of Appreciation" for National Philanthropy Day, honored by the United Way of the Midlands, Inc., Columbia, November.

Recipient, "Dean's Distinguished Service Award," USC School of Medicine, October.

2000 Recipient of the "Distinguished Service Award," Columbia Jewish Federation, November.

1998 Drug War Politics selected as a finalist for the "C. Wright Mills Book Award."

1994 "Special Community Service Award," Columbia Jewish Federation and Columbia Jewish Community Center.

1993 "Outstanding Center Volunteer," Columbia Jewish Community Center.

- 1989 "Excellence in Teaching Award," Mortar Board, University of South Carolina.
- 1988 "Award of Appreciation." Columbia Urban League.
- 1987 Graduate, Leadership South Carolina.
- 1984 "Tribute of Appreciation" awarded, U.S. Department of State.
- 1982 Inducted into ODK (national leadership association).
- 1979-80 "Outstanding Honors Professor," University of South Carolina.
- 1974-75 Nominated for the AMOCO Distinguished Teaching Award.
- 1972-73 Senior Fellow, Center for International Studies, New York University.
- 1970-72 Foreign Area Fellow, Social Science Research Council and American Council of Learned Societies.
- 1968-70 Penfield Fellow, New York University.
- 1969 National Science Foundation Fellow, New York University.
- 1968-69 Associate Fellow, Center for International Studies, New York University.
- 1968 NDEA Fellow for the intensive study of Portuguese, Cornell University.
- 1967-68 Junior Fellow, Center for International Studies, New York University.
- 1966-67 H. B. Earhart Fellow, University of South Carolina.
- 1966 Bronze Star, awarded for duty with the United States Air Force in South Vietnam.

#### MILITARY EXPERIENCE

- 1962-66 United States Air Force, Intelligence Officer.

#### FOREIGN TRAVEL

Lived and conducted research in Central America, Mexico, Brazil and Argentina, as well as traveled elsewhere in Latin America and the Caribbean. I was stationed in Vietnam from October

1965 to August 1966 and traveled in Thailand, Japan and Taiwan. In September, 1981, I traveled with the Governor of South Carolina on a political mission to Israel and have since returned there twice to conduct a conference. In the summer of 1990, in addition to returning to Central America, I traveled through The Gambia and Senegal.

#### LANGUAGE AND RESEARCH SKILLS

Portuguese- Fluency in reading; speaking and aural comprehension.

Spanish - Reading and aural comprehension.

French - Limited reading comprehension.

Survey Research Techniques.

#### PROFESSIONAL ASSOCIATION MEMBERSHIPS

Alliance for Continuing Medical Education; Society of Academic CME; American Association of Medical Colleges; Latin American Studies Association.

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